

Success Story | Project Management at EnBW ODR

Key to Success: Project Management at its Best

EnBW ODR recognizes Nativion for best-in-class platform transformation project management

When EnBW decided to transform its ERP system to SAP S/4HANA, it was up to its subsidiaries to join this effort for building a new, central EnBW platform. EnBW ODR recognized the opportunity for synergies and efficiencies. For least disruption, on-time execution, and completeness and attention to every detail, it was up to Nativion project management to deliver on the promise.



For regional energy supplier EnBW ODR, the transition to SAP S/4HANA had to be handled as a major project because SAP S/4HANA was a completely new solution to everyone in the company. Almost all business areas at EnBW were accustomed to working with the current ERP system. From accounting and controlling, to technician and engineering domains such as maintenance and construction, or residential connections, the majority of employees were directly affected by the platform change.

Experience and expertise were EnBW ODR criteria for selecting a partner to ensure no chances were taken. Having already been impressed by Nativion and its dedicated project management teams during previous engagements, Nativion’s proven SAP S/4HANA capabilities sealed the deal. Nativion not only prepared the project setup for the upcoming platform move, but was awarded the contract for holistic project support.

Hard Facts

Company

EnBW Ostwürttemberg DonauRies AG

Headquarters

Ellwangen, Germany

Industry

Utility

Products & Services

Power, Gas, Electric Heating, Electric Mobility, Renewable Energy, Infrastructure

Revenue

ca. EUR 459M (2020)

Employees

ca. 600

Website

www.odr.de

Nativion Services

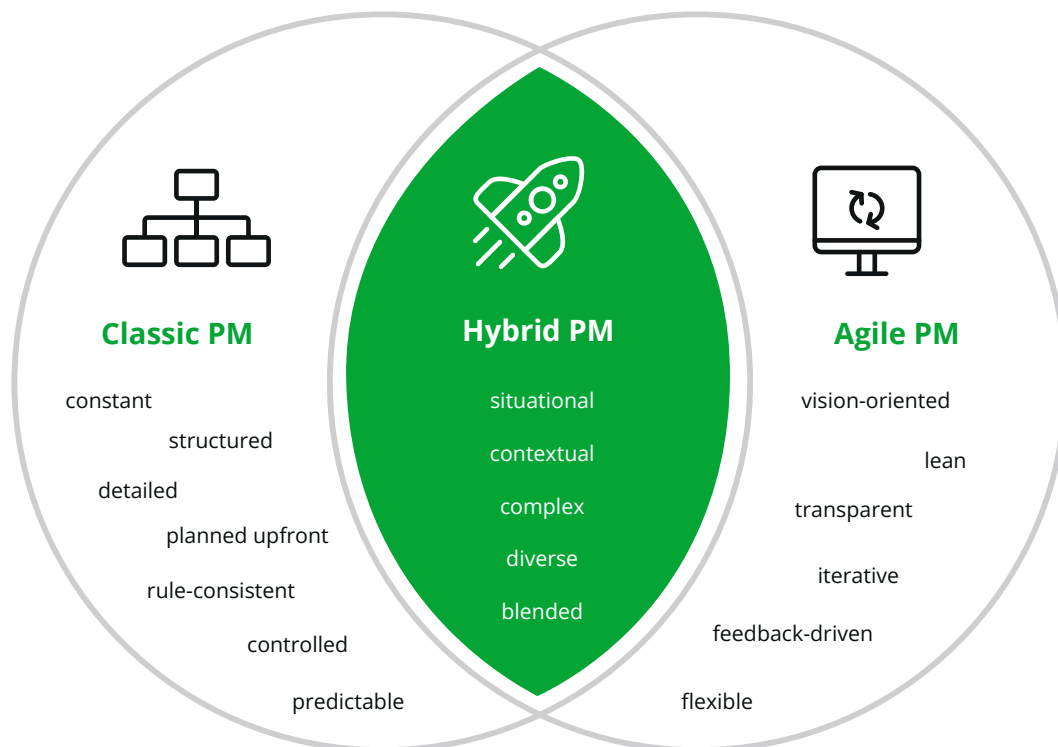
Project Management

A well-structured path leads the way

The challenge presented itself twofold. While transitioning EnBW ODR to the new platform, the project had to be well-integrated into the group’s overall sCORE25 program. Simultaneously, the division’s specific processes, which were not covered by the central system, needed to be addressed. Nativion initiated an ODR internal project and conducted an initial evaluation. Effort and budget estimates suggested an almost two-year project with a kick-off in April 2020. The go-live date was set for December 2021.

A key element of a successful project meeting its milestones is to establish firm structures. This includes regular project meetings and the introduction of Jira as a project management tool. Jira is best suited to track various tasks and activities and to provide an overview of the current project status at any time. The Nativion Project Manager had to stay aligned with the corporate sCORE25 program and coordinate accordingly. Diligently executed administration and orchestration activities such as conducting project and steering committee meetings and preparing its supporting material were other fundamental responsibilities of the Nativion Project Manager. The project followed a hybrid project management approach. A traditional steering committee was complemented by three-week sprint cycles adopting an agile methodology.

Best of both worlds



Joint Project Management and Data Quality Management

During the course of the project, Nativion took over an important role in the area of Data Quality Management (DQM). This area is a critical part in any SAP S/4HANA transformation as Business Partner becomes the central master data concept for business relationships instead of vendors and customers. Nativion led the way setting up the Business Partner concept to allow EnBW ODR for a smooth platform transition.

Processes previously relevant for master data management at EnBW ODR were assessed in the context of the sCORE25 requirements. Nativion coordinated and supported milestones and workshops for EnBW and EnBW ODR, integrating the right topic at the right time.

Data Management includes the design of future data maintenance processes as an important aspect. This is particularly important for a utility grid connection process. With such a major business concept transition, change management takes center stage. Nativion supported the organization with training, workshops, and support after the go-live phase.

Primetime on time

With project structures thoroughly implemented, the on-time, successful go-live was a matter of proceeding as planned. All critical processes were ready for business on the new, central EnBW platform right on time. The project in numbers: 40 project members, 2,500 Jira tickets, 25 sprint cycles, and 40 steering committee sessions, with many topic-deep-dives. The Nativion project management team organized, controlled, monitored, and supported in every respect to keep the project on track.

Stephan Maas, Project Lead ODRgoessCORE, concludes that “Large, complex projects are not for everyone. Introducing structure and staying effective is what Nativion project management sets apart. With competence and always operating at the highest level Nativion makes the difference being the trusted partner for all SAP S/4HANA and topics which needed attention such as Data Quality Management.”

Sandra Kemm, Head of Project Management at Nativion, praises the “excellent collaboration with the project team at EnBW ODR. It was fun, and together we enjoyed pushing the project across the finish line.”

What's next: Nativion services are already contracted for the follow-up project. All parties look forward to collaborating again for continued success!

About EnBW ODR



EnBW ODR is a subsidiary of EnBW and has been supplying communities in Eastern Württemberg and neighboring Ries in Bavaria with electricity and gas for over 100 years. As a regional energy supplier EnBW ODR supports local communities and maintains a close customer relationship. EnBW ODR is an innovative partner for municipalities, residential households, and

commercial business partners, providing individual energy solutions. With regard to the energy transition, the company is considered an accomplished pioneer for innovative and flexible solutions for residential and commercial clients.

About Nativion



Nativion is a digital moving company. It does not transport tables, filing cabinets or chairs. Nativion moves business-critical data and processes from one technological platform to another both smoothly and cost-efficiently. This enables Nativion customers to always use data and processes on the most modern and innovative platforms. Typical Nativion „relocation services“ include data migration, data trans-

formation, data quality, data integration, data privacy, data security and data governance. Nativion's experts are supported in the transformation of data by Nativion DCS, a powerful software solution developed in-house. Nativion is a founding member of the SAP S/4HANA Selective Data Transition Engagement Community and has been part of NTT DATA Business Solutions AG, a leading global SAP consultancy, since 2022. Featuring in the Inc. 5000 and FT 1000 lists, the Nativion Group is one of the fastest growing software and IT consulting companies in Europe.

Are you interested in being supported by our project management experts? Reach out today!

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